

# *Technical Assistance Approaches for*



Energy  
Efficiency

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**NEWMOA Webinar**  
**May 26, 2009**



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Kentucky's Resource Center for  
Environmental Sustainability

UNIVERSITY OF  
**LOUISVILLE**

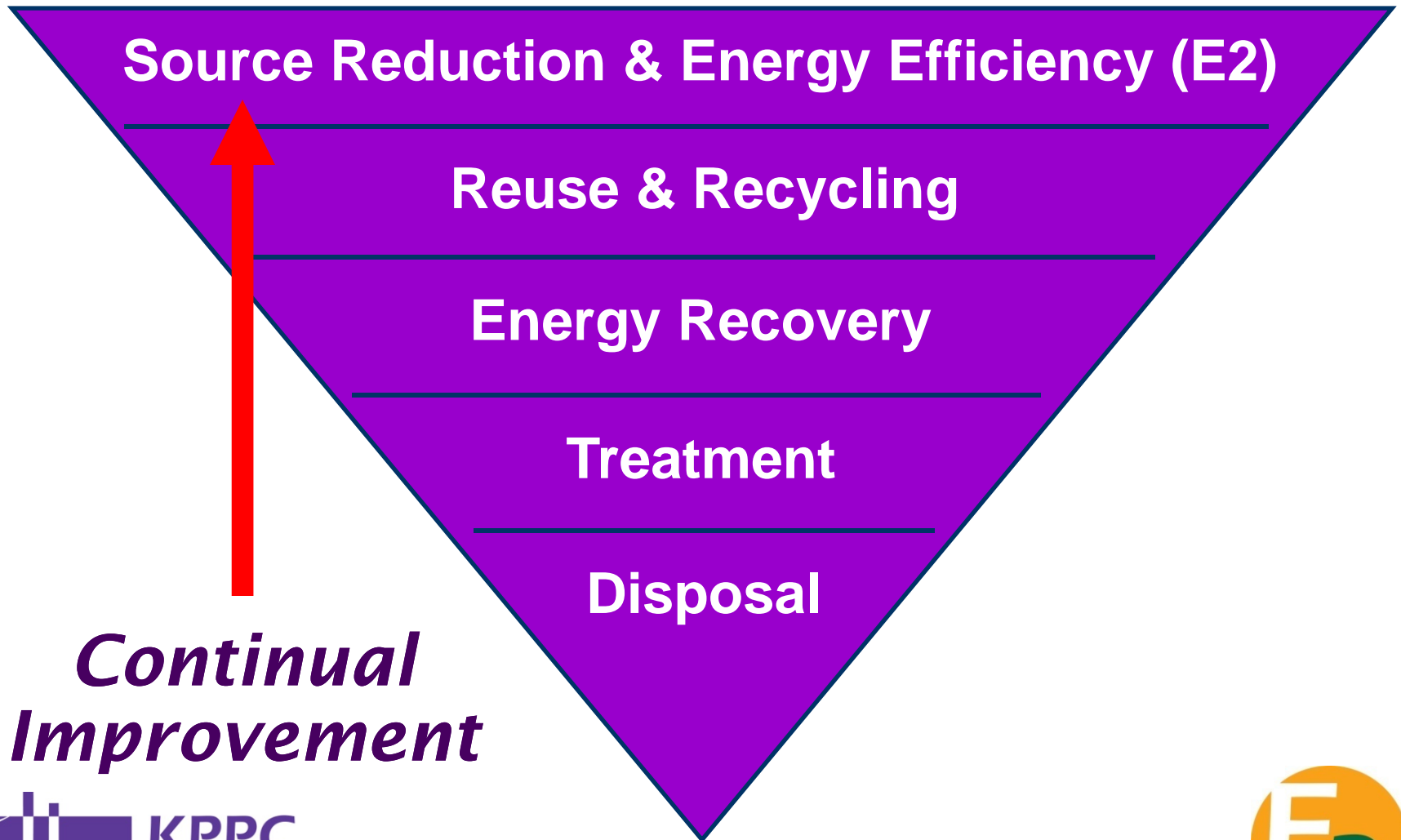
J.B. SPEED SCHOOL  
OF ENGINEERING 

# P2 = Source Reduction

- ❑ P2 means “Source Reduction” and other practices that reduce or eliminate the creation of pollutants through:
  - ✓ increased efficiency in the use of raw materials, energy, water or other resources, or
  - ✓ protection of natural resources by conservation.

## *Resource Management*

# Proactive Planning: Move Up the Hierarchy



*Continual  
Improvement*



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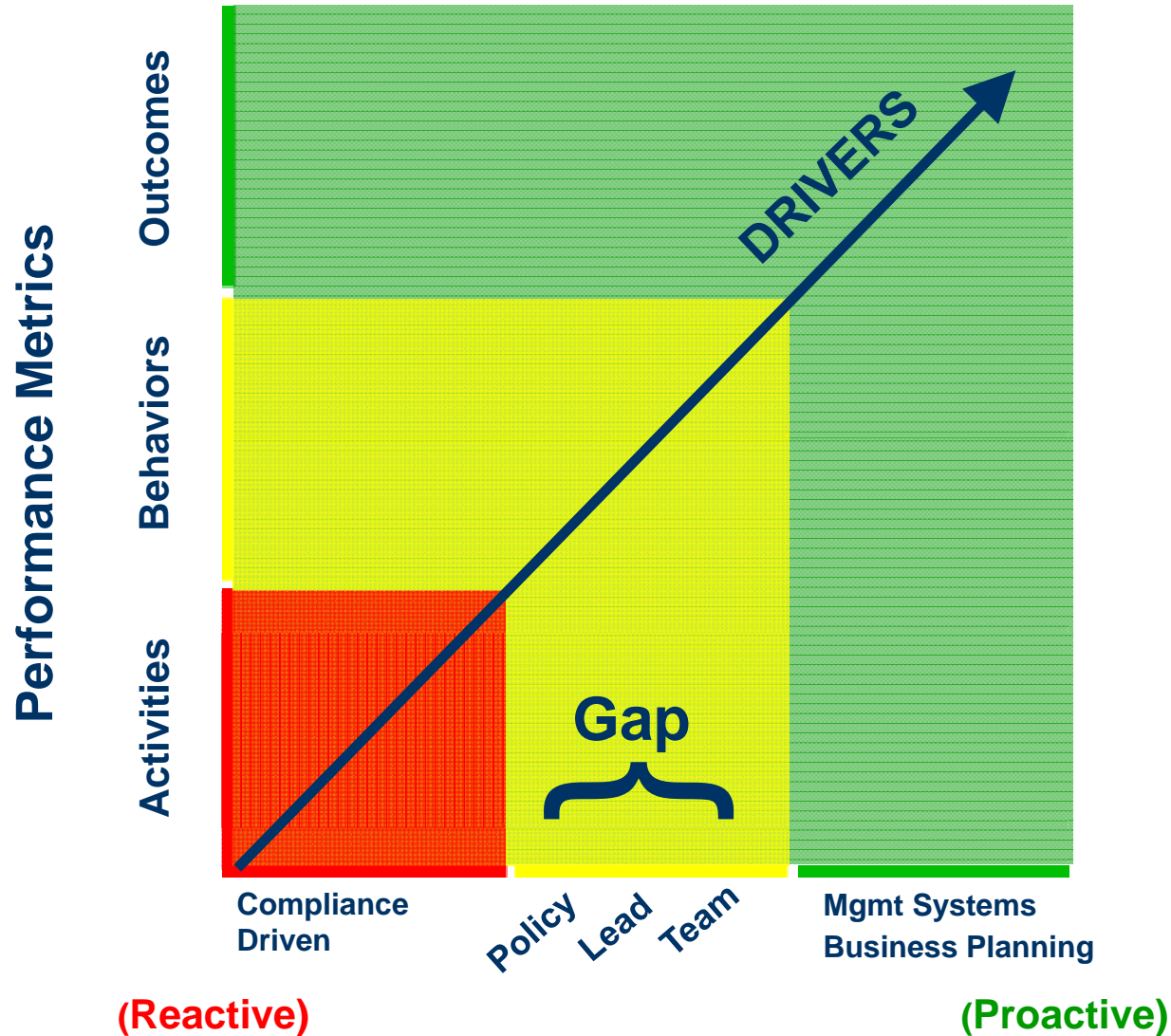
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# “Cultural Technology”

- ✓ **Some client’s organizations are not ready to explore & implement new E2 technologies or practices**
- ✓ **Calibrate with the client at the outset**
- ✓ **EMP allows organizations to successfully address, demonstrate & deploy profitable environmental & energy solutions**
- ✓ **7-step process provides internal structure for transition from reactive to proactive**

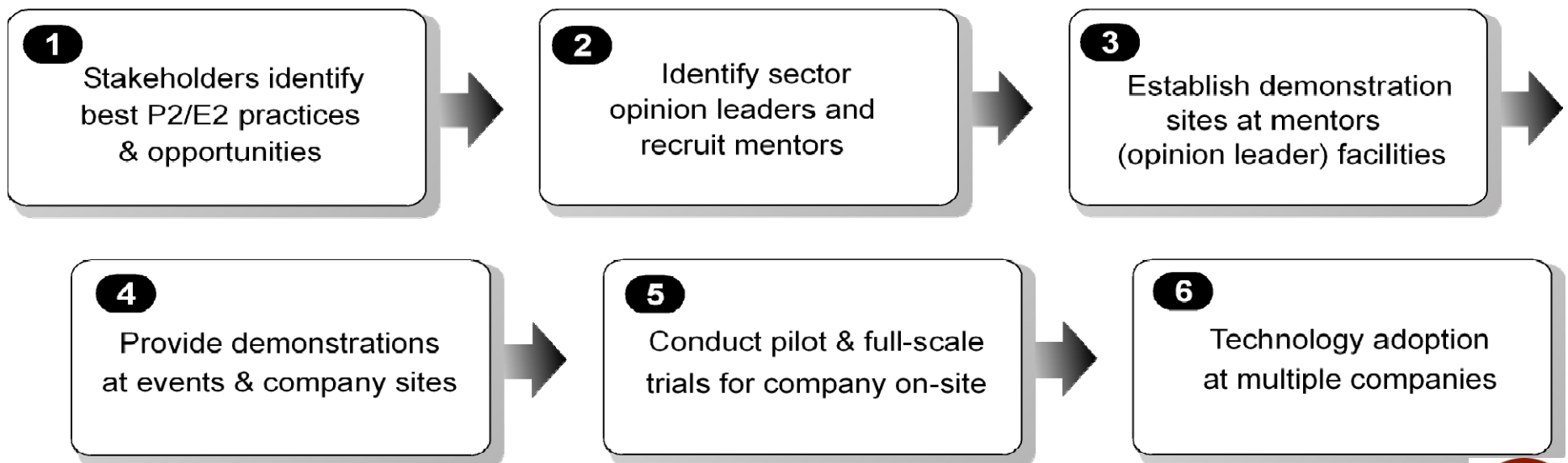
# Organizational Capability



# Improve Market Conditioning

- ❑ No “buy in” for P2/E2 technologies being “pushed” upon companies with an “unnecessary” additional cost
- ❑ TDI marketing is “pull” approach that probes industry leaders & experts for their needs, viewpoints & demands
  - ✓ Stakeholder groups are a powerful tool

Figure 1 ADOP<sup>2</sup>T™ Program Process Map



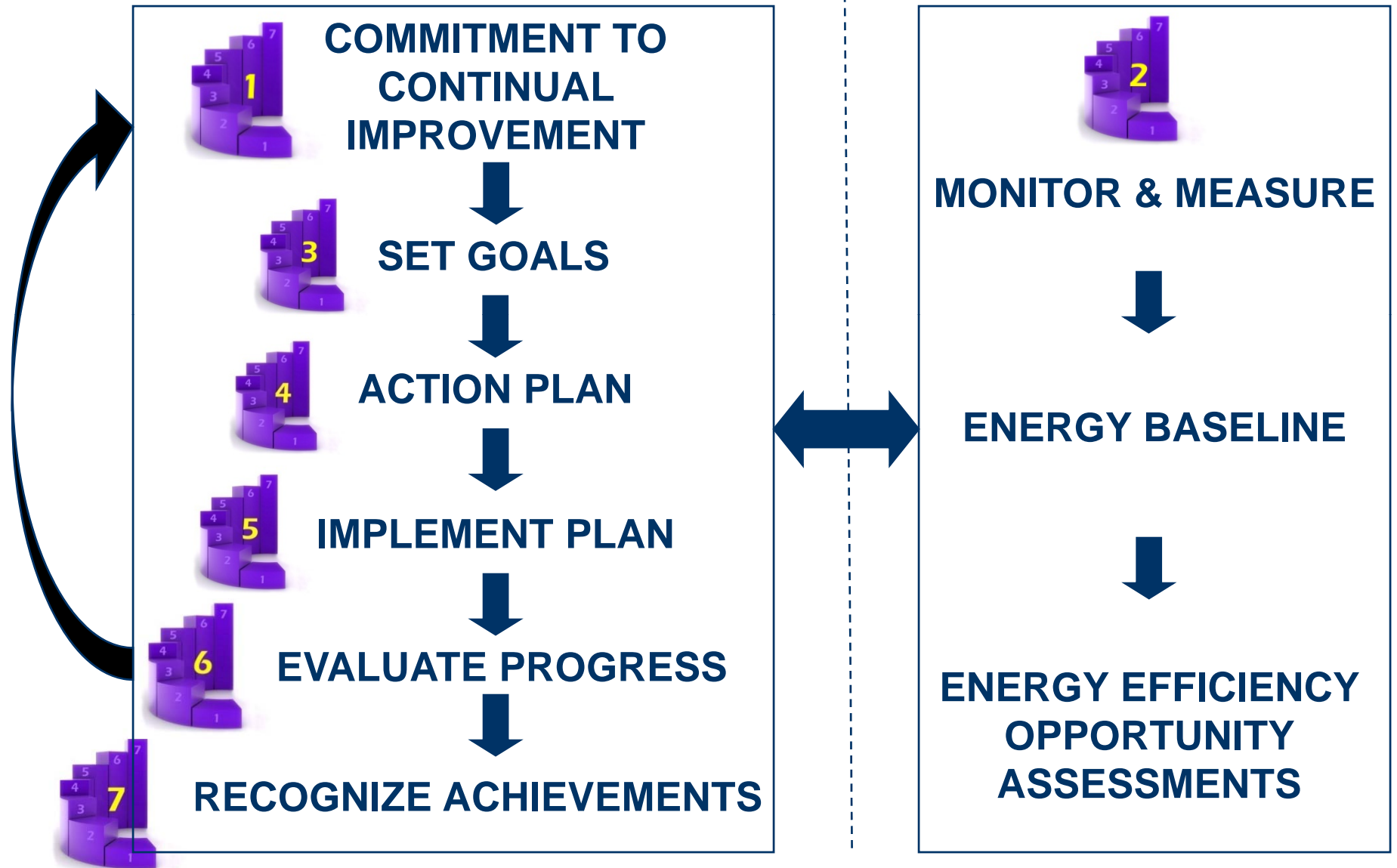
# TDI Strengths for TAPs

- ❑ **Good approach for scoping out new projects that will result in a higher implementation rate**
- ❑ **Most companies do not have the technical savvy or time to evaluate P2/E2 technologies**
- ❑ **Opinion leaders can “test drive” P2/E2 technologies before committing to full implementation & large capital investment**
- ❑ **Demonstrations help companies develop an understanding of what the technology can do and how it works in a real world situation**

# EPA's Energy Star 7-Step EMP

## MANAGEMENT

## TECHNICAL





# EPA's Energy Star 7-Step Energy Management Process (EMP)



## Make Commitment to Continual Improvement

- ✓ Policy
- ✓ Appoint Energy Team
- ✓ Appoint Team Leader

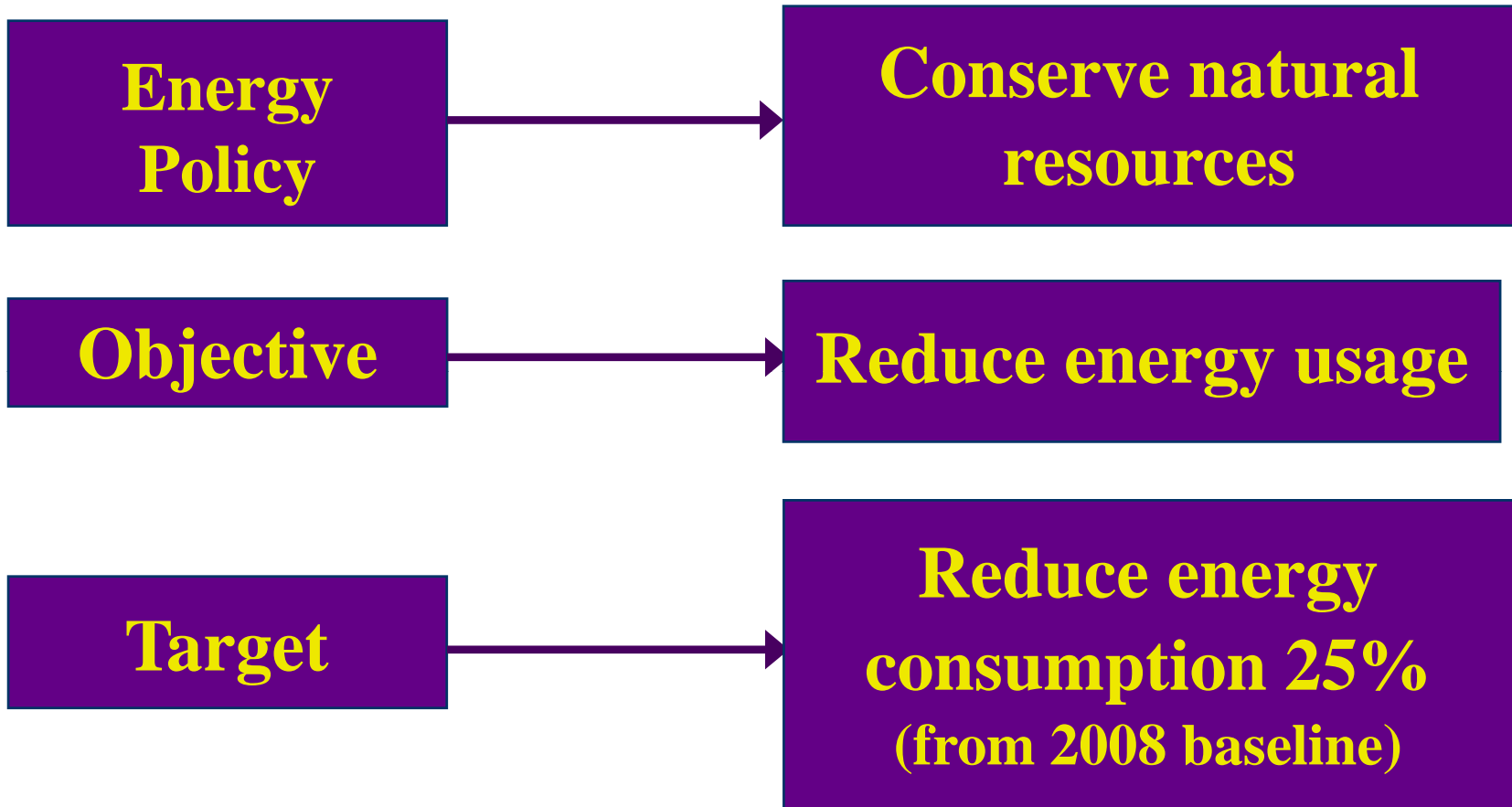


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# The Policy Drives Objectives & Targets



Environmental performance – measurable results based on the policies, objectives & targets!



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# Adopt a Team Approach for EMP

- ❑ Advising, coordinating & facilitating EMP implementation
- ❑ Completing EMP tasks & general responsibilities
- ❑ Gathering, organizing, evaluating & disseminating EMP information
- ❑ Developing EMP procedures (Controlled Processes)
- ❑ Representing all functional areas of the organization
- ❑ Managing the reactions to changes resulting from EMP implementation



# Team Leader to Drive Implementation

## EMP Implementation

- ✓ Written Plan
- ✓ Plan Schedule

## Plan Execution

- ✓ EMP Implementation Team meetings
- ✓ Management review meetings



# EPA's Energy Star 7-Step Energy Management Process (EMP)



## Make Commitment to Continual Improvement

- ✓ Policy
- ✓ Appoint Energy Team
- ✓ Appoint Team Leader



## Assess Performance & Opportunities

- ✓ Track & monitor energy use & costs
- ✓ Develop baseline (& benchmark)
- ✓ Identify E2 opportunities

# Resource Accounting

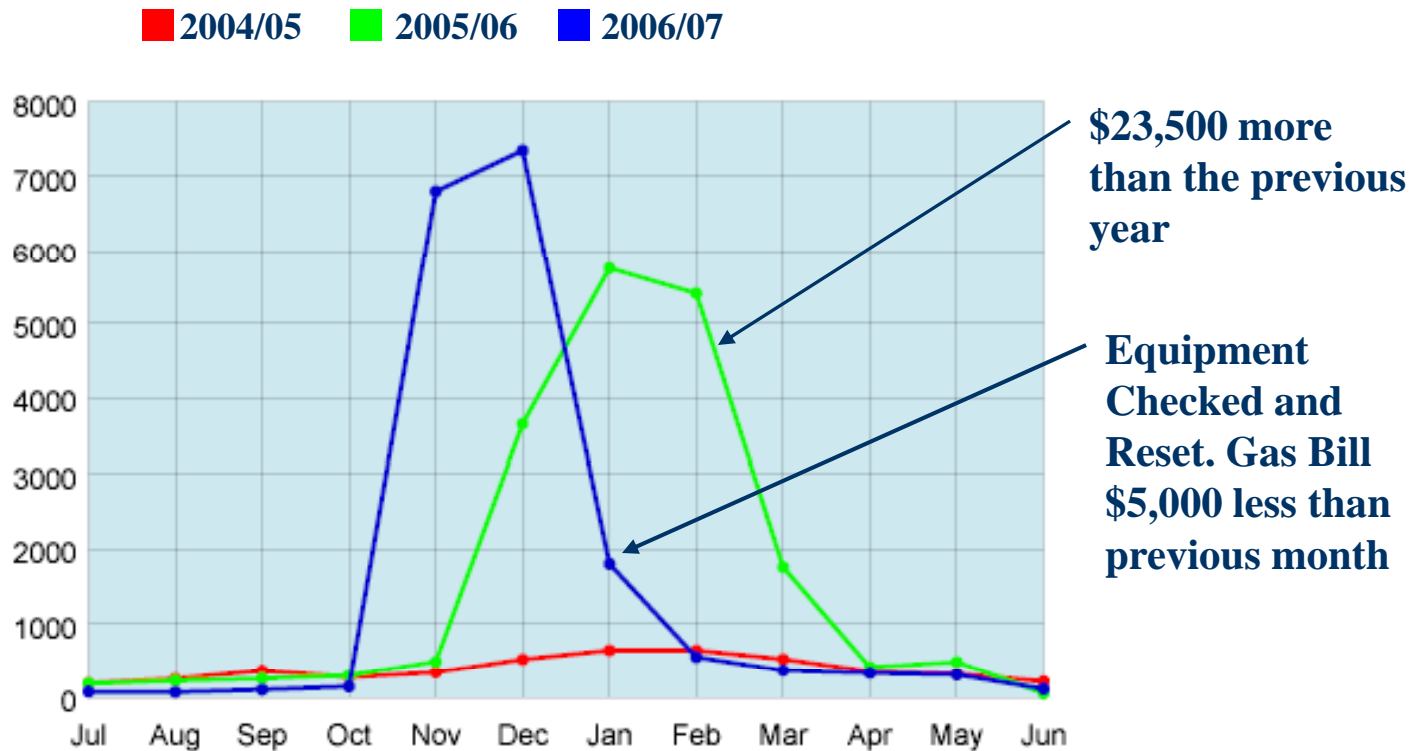
## Non-product Resource Use



## Non-product Resource Loss



# You Can't Manage What You Don't Monitor



## Elementary School Natural Gas Usage



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# Benefits of Energy Balance

- ❑ Determine which processes to concentrate efforts on for reducing & eliminating energy usage
- ❑ Establishes a baseline over which efficiency improvements can be tracked & benchmarked
- ❑ Effective tool to determine & compare economic feasibility of various energy use improvement strategies





# Identify E2 Opportunities & Solutions

- Review information acquired**
- Technically feasible**
  - ✓ Will it work and/or change other operations?
  - ✓ Special considerations?
- Economically feasible (financial protocol)**
  - ✓ Simple payback
  - ✓ Internal Rate of Return (IRR)
  - ✓ Return on Investment (ROI)



# Ranking E2 Opportunities

- ❑ **Team evaluates & prioritizes the opportunities identified**
  
- ❑ **Typical evaluation criteria include:**
  - ✓ **Feasibility of implementing goal (easy to hard)**
  - ✓ **Cost**
  - ✓ **Environmental impact(s)**
  - ✓ **Effort requirements (responsible team is identified for each objective & target)**
  - ✓ **Impact to Company mission**
  
- ❑ **Decision matrix or Bubble-Up/Bubble-Down**



# Energy Management Process



## Set Goals

- ✓ Performance goals
- ✓ Clear & measurable goals
- ✓ Guide daily decision-making



## Goals that:

- ✓ Drive energy management activities
- ✓ Promote continuous improvement
- ✓ Drive effective short-term & long-term strategies
- ✓ Require tracking & measuring of progress
- ✓ Reap financial gains

# Goals, Objectives & Targets

- ❑ **Objectives** – overall environmental goals an organization sets out to achieve (attainable)
  - ✓ Develop procedures & work instructions to Control processes
  - ✓ Develop programs to Improve processes
  - ✓ Develop programs to Investigate feasibility for improvements
  
- ❑ **Targets** – set performance requirements to achieve the environmental objectives (reasonable)
  - ✓ Reduce energy use 5% compared to baseline year
  - ✓ Reduce energy use by 100 MMBtus per widget produced



# Energy Management Process



## Set Goals

- ✓ Performance goals
- ✓ Clear & measurable goals
- ✓ Guide daily decision-making



## Create Action Plan

- ✓ Roadmap to improve energy performance
- ✓ Ensures a systematic process
- ✓ Regularly updated to reflect achievements



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# Action plan should:

- Identify person & job responsibilities for ensuring plans completion (define roles & provide authority)
- Identify specific activities (tasks & sub-tasks)
- Set deadlines for each of the identified activities/tasks



# Energy Management Process



## Implement Action Plan

- ✓ Investigate & verify E2 options
- ✓ Develop & justify capital investment
- ✓ Identify resources
- ✓ Develop a timeline



## Evaluate Progress

- ✓ Review energy use data & activities
- ✓ Compare effectiveness to performance goals
- ✓ Document “best practices”
- ✓ Create new action plans
- ✓ Set new performance goals



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# Energy Management Process



## Recognize Achievements

- ✓ Facility, team & individuals
- ✓ Energy use & cost reductions
- ✓ Emissions/pollution reductions
- ✓ EPA's Energy Star Program



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## **Program Success (05 – 09)**

- ✓ **Cost avoidance using no cost/low cost measures -  
\$475,500**
- ✓ **Cost avoidance with High Performance Schools -  
\$299,582**
- ✓ **Cost avoidance from ESPC (5 months) –  
\$230,000**

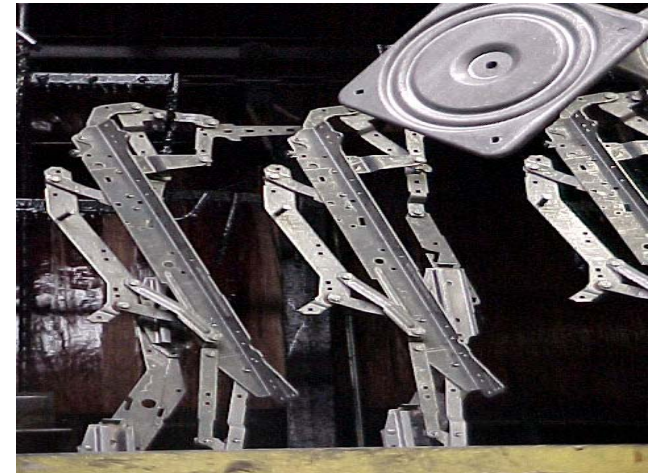
**Total Cost Avoidance =  
\$1,005,082**



# Low Temperature Conversion Coating

## Manufacture of Reclining Chair Parts


- ❑ Previously used high temperature multi-step phosphated process
- ❑ Successfully trialed single step non-phosphated experimental material at ambient temperatures
  - ✓ Reduced H<sub>2</sub>O usage from 93,000 g/yr to 13,000 g/yr or ~ 86% (NO DRAINS)
  - ✓ No sludge technology/minimize solid waste
  - ✓ Tank life extended from 7 wks. to 18 wks.
- ❑ Substituted water-based paint (cures @ 225°F) for solvent-based paint (cures @ 325°F)
- ❑ Saved \$200,000 in energy (2005 prices)
- ❑ Improved quality performance



Processed parts to paint



Cross hatch adhesion test

PROGRAM SUMMARY	GALLONS	POUNDS	KWHs	MM BTUs	DOLLARS
<b>WATER</b>					
Water Use Reduce Gallons	2,128,688,200				
\$ Savings Meter & Sewer \$\$					\$1,431,727
<b>CHEMICALS</b>					
WWT Chemical LBS. Savings		175,200			
Other Chemical LBS. Savings		2,256,170			
\$ Chemical Savings \$\$					\$411,955
<b>ENERGY</b>					
Electricity = KWH			5,552,401		
Natural Gas = BTUs MM				131.87	
\$ Energy Savings \$\$					\$1,133,966
<b>WASTE</b>					
Solid Waste LBS.		5,107,300			
Liquid Waste Reduce Gallons	30,513,600				
\$ Waste Savings \$\$					\$433,050
<b>SAVINGS &amp; INCOME</b>					
\$ Other Savings \$\$					\$671,643
\$ Income Produced \$\$					\$16,987
<b>OUTCOMES =</b>					
	2,159,201,800	7,538,670	5,552,401	131.87	\$4,099,328
	<b>GALLONS</b>	<b>POUNDS</b>	<b>KWHs</b>	<b>MM BTUs</b>	<b>DOLLARS</b>

# Energy Management Process (EMP) Seven Steps



**Kentucky Energy Efficiency Program for Schools**

The seven-step Energy Management Process (EMP) is designed for KEEPS participants. This system outlines the process of energy management within their organization and the environment.

Each of the individual steps covers Energy Management and additional resources.

Many of the additional resources are provided by KPPC energy efficiency engineers and other members. Other materials, such as manuals, are available by KPPC energy efficiency engineers.

The seven step process as outlined in this document will result in Energy efficiency outcomes will be achieved.

## The Seven Step Process

- Step One:** [Make the Commitment](#)
- Step Two:** [Assess Performance & Opportunities](#)
- Step Three:** Set Performance Goals
- Step Four:** Create an Action Plan
- Step Five:** Implement the Action Plan
- Step Six:** Evaluate Progress
- Step Seven:** Recognize Achievement

The Seven Step Process

<b>Step One:</b>	<a href="#">Make the Co</a>
<b>Step Two:</b>	<a href="#">Assess Performance &amp; Opportunities</a>
<b>Step Three:</b>	Set Performance Goals
<b>Step Four:</b>	Create an Action Plan



		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

- Upcoming Events**
- KREC Competitive Grants Program Research Webinar

Upcoming events...

- News**
- Celebrate Earth Day 2009  
Mar 26, 2009
  - Kentucky Industrial Materials Exchange (KIME)

# KPPC Partnerships

## Keys to Success

### ❑ KPPC Commitment:

- ✓ “Readiness” training, data gathering & review
- ✓ Opportunities E2 assessment using tools
- ✓ Facilitate site E2 assessment with energy team
- ✓ Confidential services

### ❑ CLIENT Preparation AND Commitment:

- ✓ Policy, Team & Leader commitment to program
- ✓ Pre & post measuring & monitoring
- ✓ Provide critical data to project
- ✓ Team & site assistance in E2 assessments





# Winner 2008 National Pollution Prevention Roundtable's

## Most Valuable P2 Program Award

(Awarded September 18, 2008)

**The National Pollution Prevention Roundtable, a 501(c)(3) non-profit organization, is the largest membership organization in the United States devoted solely to pollution prevention (P2).**

**The mission of the Roundtable is to provide a national forum for promoting the development, implementation, and evaluation of efforts to avoid, eliminate, or reduce pollution at the source.**



# My Old Kentucky Home



# Questions & Comments



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